

FINANCIAL RECORDS

The Cooperative's financial records for 2021 were audited by Kelso Lynch, Certified Public Accountants, and were reported to the Rural Utilities Service. If anyone has questions about the financial reports or the operations of the Cooperative, please contact the Cooperative's business office at 1(800) 392-0567 in Poplar Bluff, Missouri. Business hours are Monday through Friday, 8:00 A.M. to 4:30 P.M.

The Cooperative's statement of operations and balance sheet for the year 2021 are included in this annual report to the members. The Cooperative ended 2021 with an operating margin of 2,127,463, which was down from the previous year.

Ozark Border Electric Cooperative was organized in 1938 and since then has grown to an efficient cooperative with over \$251 million in assets while providing over 719 million kWh annually to its members. In the early years, affordability was more important than reliability. Today, the Cooperative provides service to more than 40,000 meters, and maintains over 6,000 miles of power line. We understand that both affordable and reliable power are very important to today's members.

Like most other electric cooperatives, Ozark Border Electric Cooperative struggled in its early years. Over the years, cooperation of members, hard work by employees and prudent decisions by boards of directors have

helped make the cooperative financially stable. In 2021, Ozark Border's annual operating expense was \$404 per consumer. In addition, OBEC serves 450 consumers per full-time employee. OBEC has one of the lowest annual operating costs of electric cooperatives in Missouri as well as one of the highest consumers per full-time employee in the state.

The Cooperative last increased rates in September 2016. This is the only rate increase the Cooperative has had since April 2012.

We would like to thank the members for making 2021 a successful year. We appreciate the opportunity to provide your electric service and we look forward to working with you in the future.

David Schremp, CPA

General Manager

Statement of Operations

As of December 31,	2021	2020	2019
Operating Revenue	\$72,626,208	\$69,791,479	\$72,497,659
Cost of purchased power	42,273,950	40,329,099	42,812,704
Distribution expense	10,694,479	9,654,535	10,498,383
Customer accts and service exp	3,179,239	2,681,486	3,076,291
Administrative and general expense	2,444,157	1,948,719	2,329,320
Depreciation expense	7,309,383	7,155,480	7,010,361
Interest Expense	4,597,537	4,811,100	4,888,606
Total Cost of Electric Service	\$70,498,745	\$66,580,419	\$70,615,665

Operating Margins (LOSS) \$2,127,463 \$3,211,060 \$1,881,994

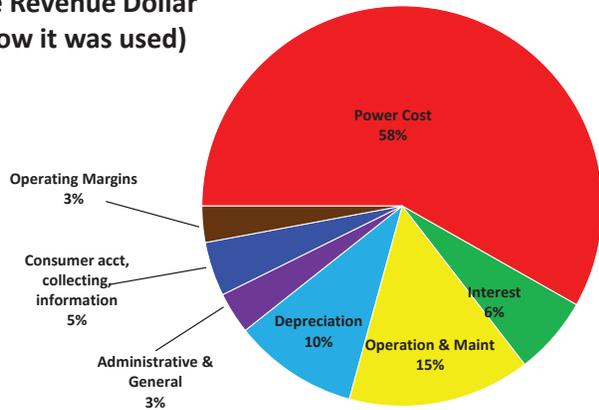
Nonoperating Margins \$499,211 \$541,051 \$821,268

G&T Capital Credits \$2,277,079 \$1,850,712 \$1,960,110

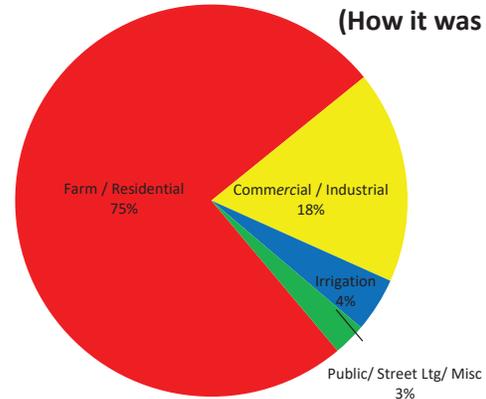
Balance Sheet

As of December 31,	2021	2020	2019
Assets			
Net utility plant	\$183,975,607	\$182,283,851	\$179,224,627
Investments in assoc organizations	48,096,403	46,903,056	46,141,187
Cash on hand	1,031,139	365,944	575,953
Temporary investments	1,540,437	6,441,490	9,863,718
Accounts receivable	7,626,379	7,988,929	8,458,248
Inventory	4,085,268	3,813,935	4,015,014
Other assets	5,233,418	4,761,259	4,661,483
Total Assets	<u>\$251,588,651</u>	<u>\$252,558,464</u>	<u>\$252,940,230</u>
Liabilities & Members' Equity			
Memberships	\$731,600	\$749,310	\$766,790
Patronage Capital	95,007,345	90,504,773	86,865,373
Total Margins	4,903,753	5,620,854	4,663,372
Total margins & equities	<u>\$100,642,698</u>	<u>\$96,874,937</u>	<u>\$92,295,535</u>
Long-term Debt to RUS & CFC	\$133,422,842	\$140,004,500	\$146,419,253
Accounts payable	5,760,738	4,483,106	3,956,141
Consumer deposits	4,344,343	4,201,668	4,047,135
Other current liabilities	7,418,030	6,994,253	6,222,166
Total liabilities	<u>\$150,945,953</u>	<u>\$155,683,527</u>	<u>\$160,644,695</u>
Total Liabilities and Equities	<u>\$251,588,651</u>	<u>\$252,558,464</u>	<u>\$252,940,230</u>

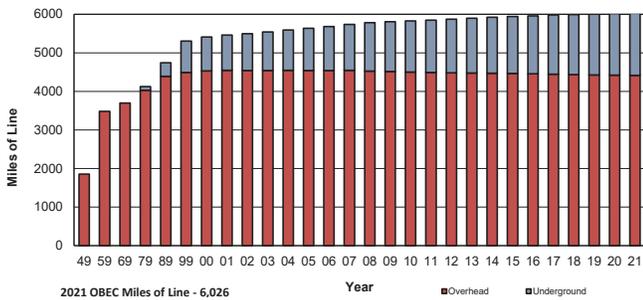
The Revenue Dollar (How it was used)



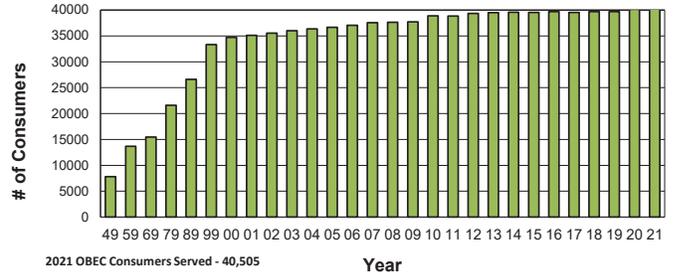
The Revenue Dollar (How it was earned)



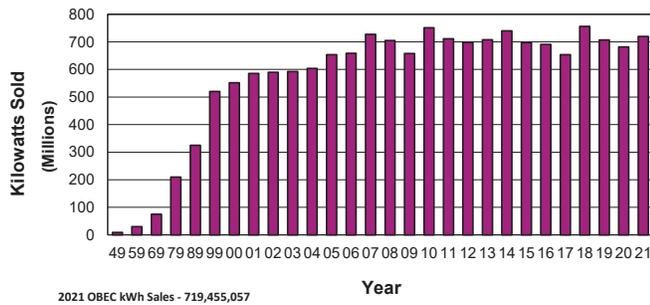
Miles of Line



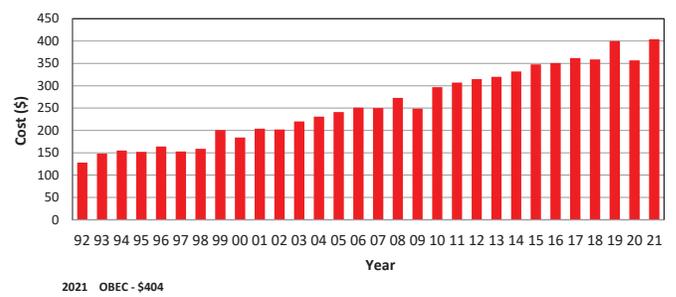
Consumers Served



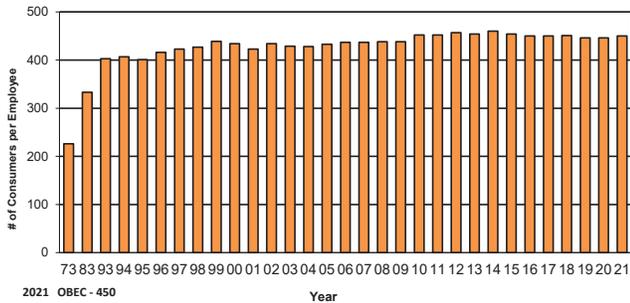
KWH Sales per Year



Operating Cost per Consumer



Consumers per Full-Time Employee



Investment per Consumer

